



Human Chemistry, Human Solutions

Teijin Group Corporate Profile

A large red crosshair graphic consisting of a vertical line and a horizontal line intersecting in the bottom-left corner of the page.

Enhancing the Quality of Life

Creating New Value by Ceaseless Evolution and Ambition

Helping people lead a prosperous and comfortable lifestyle,
where they can feel the joy of life now and in the future.

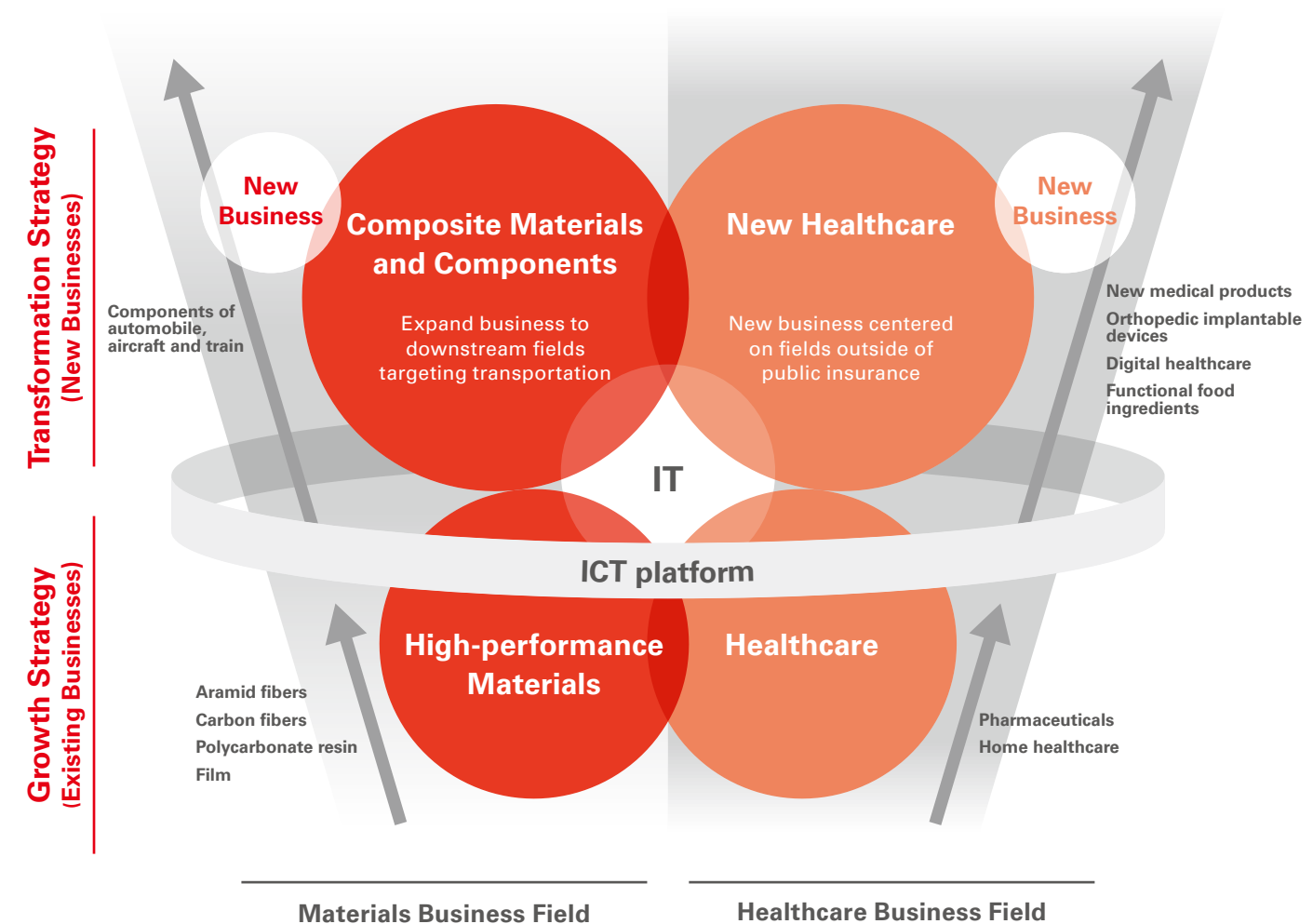
Working to realize a safe and more convenient society.

The Teijin Group has undergone various changes since its
founding 100 years ago.

Adding (+) new value to the world that surpasses existing
preconceptions and limitations. With this constant desire
in mind, we will continue taking on challenges to create
new value that is desired by society.

Enhancing the Quality of Life

Becoming a Company That Supports the Society of the Future

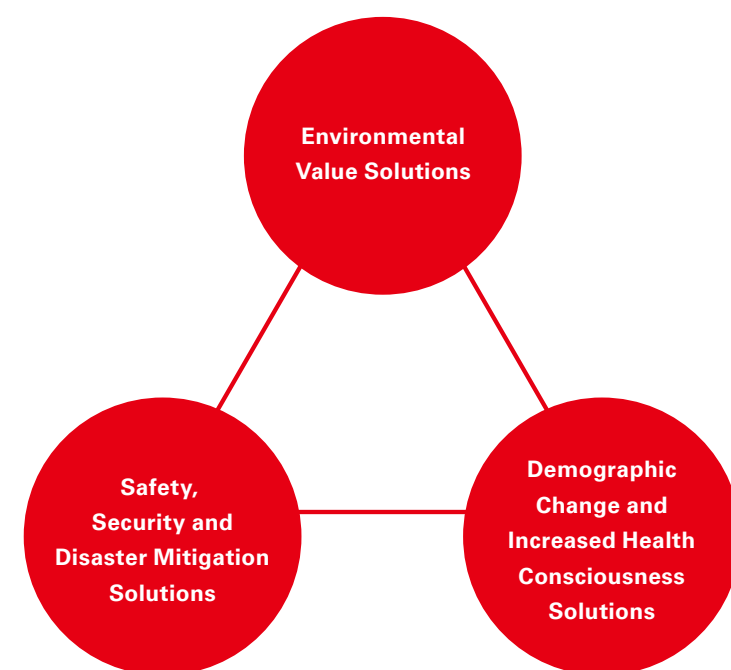


Over the next ten years, we will be transforming into a corporation based on the two pillars of the materials business field and healthcare business field supported by a base of ICT technology. Along with pursuing growth of our existing businesses, we will advance into new business fields and change our business model. This transformation will enable us to create new value that will contribute to enhancing the quality of life of people everywhere.

Teijin's Solutions

Anticipate Social Issues and Respond to Them

The Teijin Group is addressing various issues and needs faced by global society and will continue to create new value expected by people around the globe. We seek to understand the social values that are appropriate for the next generation, change them into a definite form, and provide those solutions with our effective technology cultivated over many years as well as our creative abilities.



Environmental Value

Contributing to resolving global environmental issues with high-performance materials and composites

The Teijin Group is promoting various businesses and initiatives for global solutions to issues such as global warming and depletion of fossil fuels. One example is our focus on making a contribution to weight reduction in mobility. We are developing and providing ground-breaking high-performance materials and composites that will yield lighter weight automobiles and aircraft, which improves environmental performance by reducing CO₂ emissions and saving energy.

Safety, Security and Disaster Mitigation

Responding to increased demand for safety, security and disaster prevention with high-performance materials and products

Proper disaster mitigation measures are necessary in preparation for disasters. Emerging countries are seeing rising demand for refurbishing and building infrastructure while demand for protective clothing is expanding due to increasing safety standards. The Teijin Group is responding to these greater needs for safety and security as well as increased demand for disaster prevention with a variety of high-performance materials and products.

Demographic Change and Increased Health Consciousness

Providing comprehensive healthcare services to support a progressively aging society and an increase in lifestyle-related diseases

Countries all over the world are facing problems such as decreasing birthrates and aging populations as well as an increase in lifestyle-related diseases. The Teijin Group is developing a variety of unique products and services to address these issues, such as pharmaceuticals, medical equipment for use in home healthcare and digital healthcare services which use ICT technology. We are responding to the desire of people everywhere to be healthy and enjoy fulfilling lives.

Our Philosophy and Promise

The Teijin Group Corporate Philosophy is the foundation of the Teijin Group worldwide and its employees, and clarifies the reason for our existence, our social mission, and management's highest ideals.

Additionally, the Brand Statement is a concise expression of the values and corporate stance we promise to our stakeholders, and we are committed to keeping this promise.

Teijin Group Corporate Philosophy



Brand Statement

Human Chemistry, Human Solutions

Our promise is to enhance quality of life. We do this by maximizing the potential of chemistry, focusing on its benefits for people, society and the global environment to ceaselessly pursue solutions that encourage the evolution of society.

Approaching Our Next 100 years, Teijin is Aiming to Support the Society of the Future with Ceaseless Evolution and Ambition

The Teijin Group celebrated its 100th anniversary in 2018, and is now taking a new step into its next century. Since the establishment in 1918 as Japan's first rayon manufacturer, the Teijin Group has ceaselessly transformed and grown into a unique enterprise that combines three different business domains of materials, healthcare and IT. Guided by our underlying corporate philosophy and while keeping our promise to stakeholders expressed as our brand statement "Human Chemistry, Human Solutions" we are aiming to be a company that supports the society of the future.

With the evolution of technology, future society will transform with unprecedented speed. As a company that thinks about chemistry and also puts people first in our thinking, we seek to anticipate this change and become an innovator that goes beyond chemistry based on substances and materials, but also provides solutions that encourage the evolution of society. To accomplish this, we are adopting a business portfolio that leverages the technology and know-how of our existing business, while also demonstrating new strengths through their integration. We will transform into a company based on the two pillars of the materials business field and healthcare business field supported by a base of ICT technology, and aim for sustainable growth centered around highly profitable new business.

A spirit of venture has been strongly rooted in the DNA of the Teijin Group ever since our founding 100 years ago, and we have grown by repeatedly undertaking corporate reform. We are working towards our future vision by pursuing ceaseless evolution and ambition, and striving to enhance the quality of life everywhere by steadily creating new value as we empower our people.

Jun Suzuki
President and CEO, Teijin Limited





Making People's Wishes and Dreams Become Reality That is What Teijin's Materials Can Do

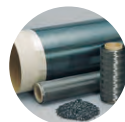
A more comfortable and convenient lifestyle. A society that offers safety and security. A world where the concept of friendly to the environment is commonplace. Teijin's diverse materials are used in a wide range of areas, from familiar items in our everyday lives, such as apparel and sporting goods, to industrial products that are indispensable to the development of society, such as automobiles, aircraft and electronic devices. Through combinations of various materials, we will continue to develop and provide even greater high-performance and high-quality products, and contribute to sustainable growth in society and the achievement of progress in people's lives.

Materials Business Field



Aramid

We produce two types of aramid fibers, one which possesses excellent high strength, heat resistance, and dimensional stability, and another type that has outstanding flame resistance. These fibers have been adopted in automotive components, civil engineering materials, and protective clothing such as firefighting uniforms.



Carbon Fibers

Carbon fibers are the raw material of composites. They are only a quarter of the weight of steel but are ten times stronger. These fibers have unique characteristics such as fatigue resistance, rust-prevention, and chemical resistance.



Resin and Plastics Processing

Our polycarbonate (PC) resin, polyphenylene sulfide (PPS) resin, sheets/films, and molded parts products are used in a wide range of fields.



Films

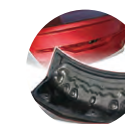
We have earned trust in fields where advanced technology is sought such as automobiles and electronic components, thanks to our PET films as well as PEN films, where we led the world in their development.



Fibers and Products Converting

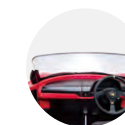
In the fields of apparel as well as industrial materials, we are undertaking initiatives for diverse product development and the creation of new markets with an integrated supply system covering research and development up to the final product.

[New Focus Areas]



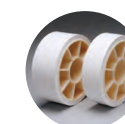
Composites

We are realizing lightweight in transportation and contributing to improvement in fuel efficiency and reduction of greenhouse gas emissions through the supply of composites parts made of matrix resin reinforced with glass fibers and carbon fibers.



Plastic Glazing

PC-resin front windows with high weather resistance and the same level of abrasion resistance as glass not only enable lighter automobiles, but also provide new value in giving a sense of spaciousness thanks to improved visibility from the elimination of pillars.



Separators for Lithium-ion Batteries (LIB)

These separators have excellent heat resistance and adhesiveness, contributing to higher capacity and a longer cycle life in LIB for smartphones and tablets. They are also expected to expand to applications for automobiles and large-scale storage batteries.

Enhancing the Quality of Life



Expanding the Possibilities of Healthcare Teijin's QOL Innovation

To feel the joy of living each day. To improve physical and mental health. The Teijin Group is developing business in the field of pharmaceuticals and home healthcare equipment covered by insurance. In response to the progress of aging societies and the increase in lifestyle-related diseases, we are also expanding our business to non-insurance-based fields such as pre-symptomatic and nursing care, rather than only in the area of disease treatment. The provision of medical solutions will enable us to open up new possibilities for people's quality of life.

Enhancing the Quality of Life

Healthcare Business Field



Pharmaceuticals

We are working on the development of solutions by making use of needs in the field of medicine grasped by Teijin's medical representatives (MR) as well as the advanced expertise of our researchers. Furthermore, our treatment for hyperuricemia and gout, a new drug developed in-house, is sold in 78* countries and regions across the world.

* As of March 31, 2019



Home Healthcare

We are proud to hold top market share in Japan for services involving home healthcare equipment such as concentrators for home oxygen therapy (HOT) and continuous positive airway pressure (CPAP) units for therapy for sleep apnea syndrome. We also have a support system for those using healthcare equipment with a dedicated staff that is available 24 hours a day and 365 days a year.

[New Focus Areas]



New Medical Products

Based on needs such as rehabilitation of paralysis due to stroke and continued rehabilitation after discharge, we will further expand our lineup of advanced rehabilitation equipment and develop home rehabilitation services.



Orthopedic Implantable Devices

We aim to expand our business in implantable medical devices such as joint prostheses that eliminate pain in joints where abrasion and degeneration occurred due to aging, thus helping to increase activity in daily life, as well as osteosynthesis devices used in surgeries to bond bones together.



Digital Healthcare

We offer digital healthcare services such as the *Sleep Styles* Employee Wellness Program and the wearable sensor, *2breathe*. Utilizing our information and communication technologies, we will expand our digital healthcare service business.



Functional Food Ingredients

Super barley containing two times the amount of total dietary fiber and four times the amount of resistant starch compared to ordinary barley was developed as a functional food ingredient. We plan to expand the lineup focusing on super grains.

More Convenient, Healthier, and Fun Supported by Teijin's Revolutionary IT Technology



The progress of IT technology, which uses an overwhelming amount of information and intelligence that exceeds the imagination, is dramatically changing our everyday lives and is laying out the blueprint for an even more advanced society. Teijin's IT business has already garnered abundant results in areas such as IT technology in the healthcare field and service development in the entertainment field. These have been achieved from an integration of a wide variety of businesses, and IT technology is filled with significant potential to supply new experiences, impressions, and comfort.

IT Business



Internet-based Business

We offer content distribution services, such as *Mecha Comic*, one of Japan's largest digital comic stores with high customer satisfaction.



IT Services for Healthcare

Aiming to increase efficiency in the medical and nursing environment, we provide software products and information services that use medical information more effectively.



Total Web-based ERP

We are developing and expanding a total Web-based ERP package to support corporate operations such as sales management, accounting and human resources, and therefore improve various operational processes.

Enhancing the Quality of Life

Corporate Governance

Based on the ideas of enhancing transparency, ensuring fairness and objectivity, accelerating decision making, and maintaining the independence of monitors and auditors, we are striving to build and strengthen an effective governance system with the establishment of the Advisory Board, a Board of Directors and executive officer system that includes independent outside directors, and a Board of Statutory Auditors system that includes independent

outside statutory auditors.

Additionally, we have instilled our Code of Conduct and the Regulations for Teijin Group Corporate Ethics throughout the group overall, and with the establishment of the Total Risk Management (TRM) Committee under the Board of Directors, we are managing significant risks and supporting business continuity.

CSR

Based on global social issues such as the United Nations Sustainable Development Goals (SDGs) and the Paris Agreement within the United Nations Framework Convention on Climate Change, we aim to achieve sustainable development of both our business and society, which is why we are advancing CSR management that is integrated into the Teijin Group's business management. For example, we have specified the important CSR issues of promoting diversity and reduction of environmental impacts as priority areas of our medium-term management plan and are addressing them as management tasks. To reduce our environmental impact and evolve in harmony with the global environment, we are focusing our efforts on reducing greenhouse gas emissions, reducing environmental emissions of chemical

substances, and managing/reducing waste.

In order to make diversity of human resources a driving force for improving competitiveness, we aim to be an organization where employees with different values and experiences can demonstrate even greater ability. We are focusing on promoting various work styles, opportunities for women to fully exploit their abilities, and diverse human resources.

Furthermore, as a good corporate citizen aiming to thrive together with the community, we actively participate in and support the field of science, education and culture as well as sporting, environmental preservation and disaster prevention activities. Consequently, the Teijin Group's CSR management has an excellent reputation internationally, as evidenced by Teijin being listed on major ESG indexes.

Teijin Group's CSR Materiality and SDGs



*Created by the Teijin Group based on the SDG Compass

From the Past to the Future A Century of Teijin

- Always Evolving -

Establishment of Teikoku Jinzo-Kenshi Kaisha, Ltd.

Beginning Japan's first commercial production of rayon fibers, the company starts down the path to create new innovation without fear of failure.



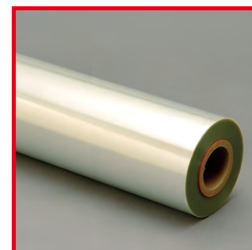
Beginning of polycarbonate resin, *Panlite* business



Beginning of polyester fibers, *Tetoron* business



Rayon fibers business is discontinued
Beginning of PET film business
Beginning of meta-aramid fibers, *Teijinconex* business



Beginning of PET resin business



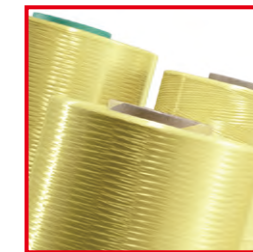
Beginning of Japan's first home oxygen therapy (HOT) business

1982

Beginning of PEN film, *Teonex* business



Expansion of the para-aramid fibers business by starting *Twaron* business



World first in establishing mass production technology for carbon fiber-reinforced thermoplastics (CFRTP)



100th Anniversary



2017 2018



Acquisition of US-based Continental Structural Plastics Holdings Corporation
Expansion of composites business

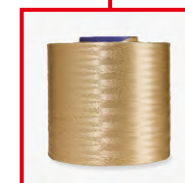
New corporate brand is introduced including new logo and brand statement



Beginning of carbon fibers, *Tenax* business

Formulation of the Teijin Group Corporate Philosophy

Beginning of IT business



Beginning of para-aramid fibers, *Technora* business



Beginning of pharmaceuticals business

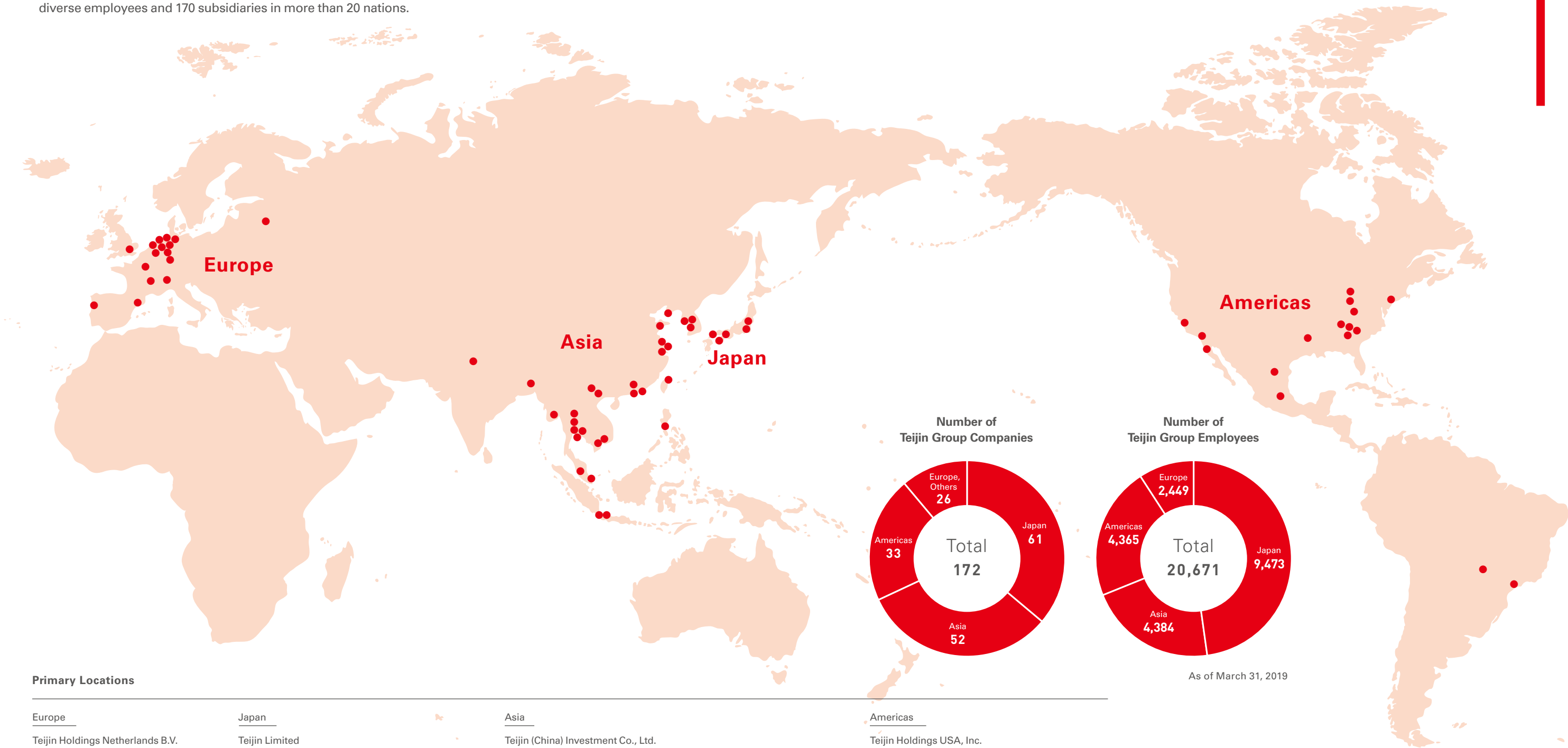
Company name changes to Teijin Limited

Beginning of trading business

The spirit of challenge has been strongly rooted in the Teijin Group's DNA ever since its inception. As we have accomplished over the past 100 years, we will continue to pursue ceaseless evolution and ambition as we change wherever and whenever necessary over the next 100 years.

Global Network

The Teijin Group is a multinational enterprise comprising approximately 20,000 diverse employees and 170 subsidiaries in more than 20 nations.



Primary Locations

Europe	Japan	Asia	Americas
Teijin Holdings Netherlands B.V.	Teijin Limited	Teijin (China) Investment Co., Ltd.	Teijin Holdings USA, Inc.
Teijin Aramid B.V.	Teijin Film Solutions Limited	Teijin India Private Limited	Teijin Aramid USA, Inc.
Teijin Carbon Europe GmbH	Teijin Frontier Co., Ltd.	Teijin Corporation (Thailand) Limited	Teijin Carbon America, Inc.
Teijin Kasei Europe B.V.	Teijin Pharma Limited	Teijin Carbon Singapore Pte. Ltd.	Teijin Kasei America, Inc.
J.H. Ziegler GmbH	Teijin Home Healthcare Limited	PT. Indonesia Teijin Film Solutions	Continental Structural Plastics Holdings Corporation
Inapal Plasticos SA	Infocom Corporation	Teijin Polycarbonate China Ltd.	Teijin Frontier (U.S.A.), Inc.
Esteve Teijin Healthcare S.L.	DuPont Teijin Advanced Papers (Japan) Limited	Teijin Lielsort Korea Co., Ltd.	Teijin America, Inc.
		Nantong Teijin Co., Ltd.	
		Thai Namsiri Intertex Co., Ltd.	
		Teijin (Thailand) Limited	
		Teijin Polyester (Thailand) Limited	
		Teijin FRA Tire Cord (Thailand) Co., Ltd.	
		Teijin Frontier (Thailand) Co., Ltd.	
		Yuyu Teijin Medicare Inc.	

Corporate Data

Company Name **TEIJIN LIMITED**
Established **June 17, 1918**
Capital **71,833 million yen**

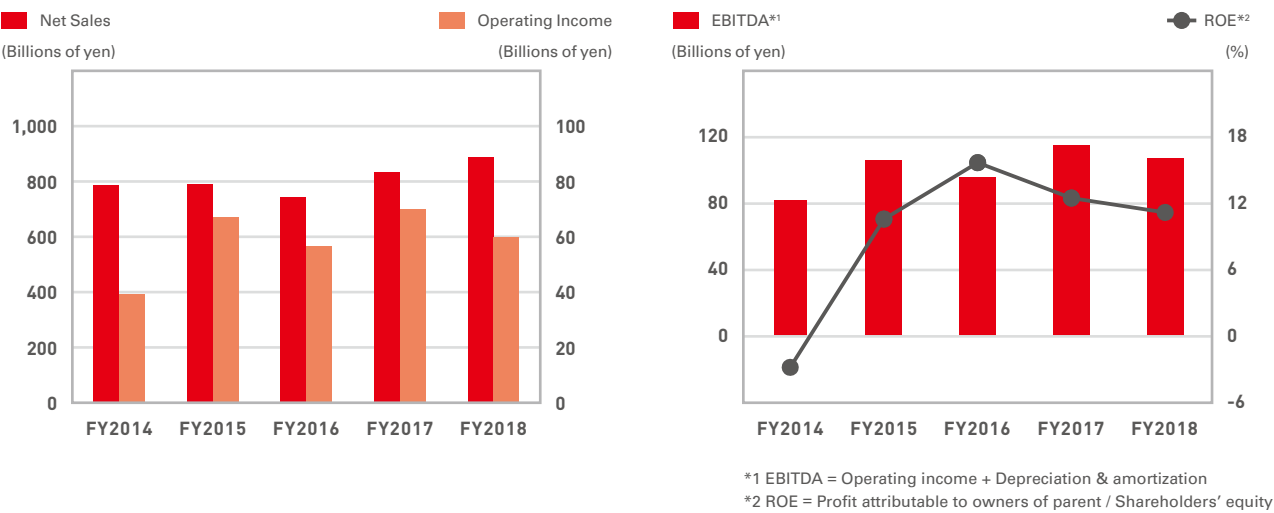
Head Offices

Tokyo Head Office
Kasumigaseki Common Gate West Tower
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Phone: +81-3-3506-4529

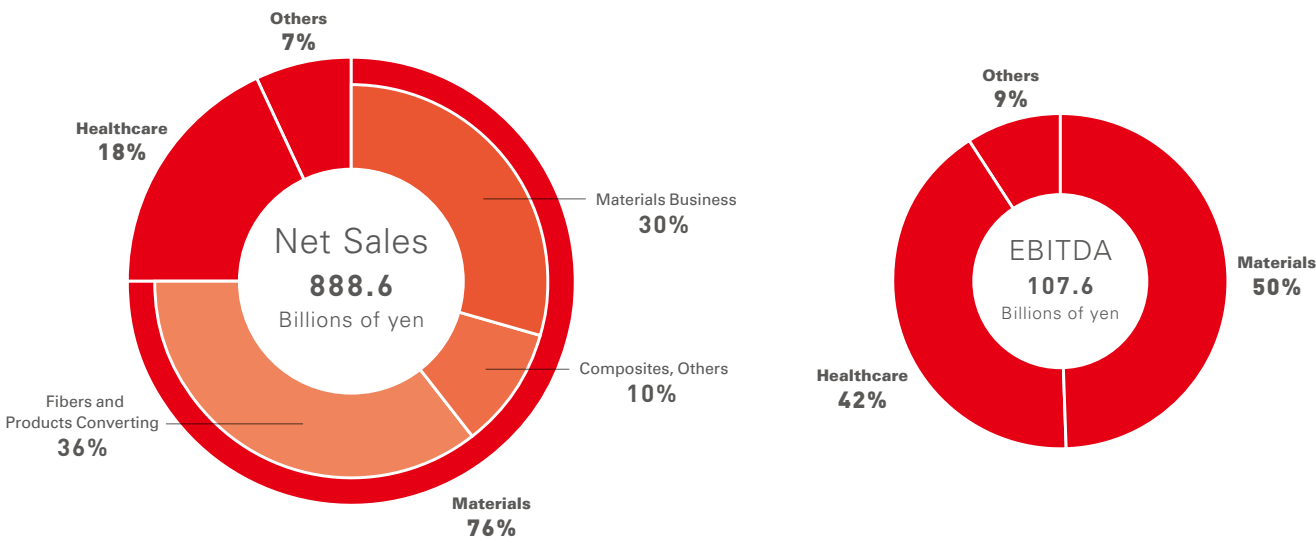
Osaka Head Office
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Higobashi Office
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Consolidated Financial Results



Business Domain and Earnings Structure (Fiscal 2018)



Enhancing the Quality of Life

TEIJIN

TEIJIN LIMITED

<https://www.teijin.com>

